

LA PASSERELLE-INTÉGRATION ET DÉVELOPPEMENT ÉCONOMIQUE

Financial Statements

March 31, 2025

LA PASSERELLE-INTÉGRATION ET DÉVELOPPEMENT ÉCONOMIQUE
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INDEPENDENT AUDITOR'S REPORT

To: The Board of Directors of

LA PASSERELLE-INTÉGRATION ET DÉVELOPPEMENT ÉCONOMIQUE (“the Organization”)

Opinion

I have audited the financial statements of the Organization, which comprise the statement of financial position as at March 31, 2025, and the statements of operations and net assets and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In my opinion the accompanying financial statements present fairly, in all material respect, the financial position of the Organization as at March 31, 2025, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

I conducted my audit in accordance with Canadian generally accepted auditing standards. My responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of my report. I am independent of the Organization in accordance with the ethical requirements that are relevant to my audit of the financial statements in Canada, and I have fulfilled my other ethical responsibilities in accordance with these requirements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatements, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization, or has no realistic alternative but to do so.

Responsibilities of Management and Those Charged with Governance for the Financial Statements (continued)

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatements, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, I exercise professional judgment and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure, and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide those charged with governance with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, related safeguards.

The engagement principal on the audit resulting in this independent auditor's report is Michael Pinnock.



Michael G. G. Pinnock, FCPA, FCA
Fellow Chartered Professional Accountant
Licensed Public Accountant

Innisfil, Ontario

October 17, 2025

LA PASSERELLE-INTÉGRATION ET DÉVELOPPEMENT ÉCONOMIQUE

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Statement of Financial Position

As at March 31, 2025

	2025	2024
	\$	\$
ASSETS:		
CURRENT:		
Cash	599,134	142,797
Accounts receivable [Note 7]	79,491	152,136
Prepaid expenses	130,005	11,870
	808,630	306,803
NONCURRENT:		
Capital assets: Net [Note 3]	128,069	68,663
Total Assets	936,699	375,466
LIABILITIES:		
CURRENT:		
Accounts payable and accrued liabilities	163,065	261,842
Loan	30,000	
Deferred revenue [Note 8]	643,537	31,819
Total Liabilities	836,602	293,661
NET ASSETS:		
Invested in capital assets	128,069	68,663
Net Assets: Unrestricted	(27,972)	13,142
Total Net Assets	100,097	81,805
Total Liabilities and Net Assets	936,699	375,466

Approved by:  _____

On behalf of the Board - Ahmat Hassane

Approved by:  _____

On behalf of the Board - Issa Warou

The accompanying notes on pages 4 to 15 are an integral part of these financial statements.

LA PASSERELLE-INTÉGRATION ET DÉVELOPPEMENT ÉCONOMIQUE
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Statement of Operations and Net Assets

For the year ended March 31, 2025

	2025	2024
	\$	\$
REVENUE		
Grants <i>[Note 11]</i>	1,100,705	890,323
Other <i>[Note 11]</i>	144,624	72,523
	1,245,329	962,846
EXPENSES		
Administration and General	191,847	444,015
Advertising and promotion	3,248	2,868
Occupancy	92,596	86,397
Program <i>[Note 12]</i>	939,346	792,316
	1,227,037	1,325,596
Surplus/(Deficiency) of revenue over/(under) expenses	18,292	(362,750)
Net Assets - Beginning of year	81,805	444,555
Net Assets - End of year	100,097	81,805

The accompanying notes on pages 4 to 15 are an integral part of these financial statements.

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Statement of Cash Flows

For the year ended March 31, 2025

	2025	2024
	<u>\$</u>	<u>\$</u>
Operating		
Surplus/(Deficiency) of revenue over/(under) expenses	18,292	(362,750)
Changes in non-cash working capital components:		
Amortization of capital assets	25,410	18,914
Accounts receivable	72,645	142,699
Prepaid expenses	(118,135)	(26)
Loan	30,000	(40,000)
Deferred revenue	611,718	6,158
Accounts payable and accrued liabilities	(98,777)	211,762
	541,153	(23,243)
Investing		
Purchase of Capital Asset	(84,816)	(44,118)
	(84,816)	(44,118)
Increase/(Decrease) in Cash	456,337	(67,361)
Cash, beginning of year	142,797	210,158
Cash, end of year	599,134	142,797
REPRESENTED BY:		
Cash at the bank	598,838	142,501
Cash on hand	296	296
	599,134	142,797

The accompanying notes on pages 4 to 15 are an integral part of these financial statements.

Notes to the Financial Statements

March 31, 2025

1. Registration, Incorporation and Purpose

LA PASSERELLE-INTÉGRATION ET DÉVELOPPEMENT ÉCONOMIQUE (“the Organization”) was incorporated under laws of Ontario as a Not-For-Profit Corporation on July 31, 2001 and was continued under the *Canada Not-For-Profit Corporation Act* on September 4, 2014, and is tax exempted under section 149(1)(f) of the *Income Tax Act*.

The purpose of the Organization is to promote the integration and economic development of francophones in all their diversity, with particular emphasis on immigrant/visibility minority francophone speakers

2. Summary of Significant Accounting Policies

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations. The financial statements reflect the following significant accounting policies:

a) Basis of Accounting

Except for revenue from donations which is recorded on a cash basis, with no accrual being made for amounts pledged but not received, revenues and expenditures are recorded on the accrual basis, whereby transactions and events are recognized in the period in which the transactions and events occur, regardless of whether there has been a receipt or payment of cash or its equivalent.

Going concern

Management has prepared the financial statements on the *Going Concern basis*. The Organization is expected to operate for the foreseeable future. Neither the Management nor the Board of Directors of the Organization has the intention or the need to close or curtail materially the operations of the Organization.

Use of estimates

In the process of applying the Organization's accounting policies, management makes various judgements, estimates and assumptions that can significantly affect the amounts it recognises and the related disclosures reported in the financial statements.

Notes to the Financial Statements

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2. Summary of Significant Accounting Policies (continued)

Use of estimates (continued)

These estimates are based on historical experiences and management's best knowledge of current events and actions. Actual results may differ from those estimates and assumptions.

b) Revenue recognition

The Organization follows the deferral method of accounting for contributions, whereby restricted contributions related to expenses of future periods are deferred and recognized as revenue in the related future period that the expenses are incurred. All other contributions are reported as revenue of the current period. The following are the sources of revenues recognized:-

- a. Grants – *Contributions from all levels of government to support the programs and services delivered by the organization. Recognized when received or receivable.*
- b. Other – *All non-governmental contributions and donations, including miscellaneous inflows and receipts of funds. Recognized when received.*

c) Capital assets

Purchased capital assets are recorded at cost, donated capital assets are recorded at their fair value at the time of receipt. Amortization is provided on the reducing balance basis at rates estimated to write-off the capital assets over the term of their estimated useful lives. The rates used are as follows:

Office furniture and equipment	20%
Computers	55%
Leasehold improvements	10%

Notes to the Financial Statements

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2. Summary of Significant Accounting Policies (continued)

d) Financial instruments

The Organization's financial instruments are initially recognized at *fair value*, and subsequently carried at amortized cost, net of impairment.

These financial instruments consist of cash, accounts receivable, loans and accounts payable and accrued liabilities.

e) Donated services and goods

The Organization benefits from volunteer services. Since these services are not normally purchased by the organization and because of the difficulties of determining their fair value, donated services are not recognized in these financial statements.

Donated goods are not recorded in the books unless they would normally be purchased.

f) Allocated expenses

Program salaries represent an allocation of payroll expenses to programs executed by the organization during the fiscal year and is dependent on the number of programs executed during each fiscal year.

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3. Capital Assets

	2025			2024
	<u>Cost</u>	<u>Accumulated amortization</u>	<u>Net Book value</u>	<u>Net Book value</u>
Office furniture and equipment	231,711	148,261	83,450	57,129
L/H Improvements	96,473	61,240	35,233	0
Computers	77,708	68,322	9,386	11,534
	<u>405,892</u>	<u>277,823</u>	<u>128,069</u>	<u>68,663</u>

4. Financial Instruments and Risk Management

The Organization's financial instruments consist of cash, accounts receivable, loan and accounts payable and accrued liabilities. The organization is exposed to various risks through its financial instruments. The main risks are:

Credit Risk

The risk that a party to a financial asset i.e., accounts receivable, will cause a financial loss for the organization by failing to discharge its obligation. The organization's credit risk is assessed to be low. All the accounts receivable were collected within 60 days after the fiscal year end.

Liquidity Risk

The risk that the organization will encounter difficulty in meeting its obligations associated with financial liabilities i.e., loans and accounts payable. The organization's liquidity risk is currently assessed as low due to proactive financial management and strategic planning. While accounts payable continue to demand cash resources, management has implemented a robust system of monitoring and evaluation to ensure obligations are met promptly.

Notes to the Financial Statements

March 31, 2025

4. Financial Instruments and Risk Management (continued)

Market Risk

The risk that the organization will be affected by overall market conditions beyond its control i.e., interest rate, stock prices, exchange rate. The organization's is not affected by any market risk.

Other Risk – A Positive Perspective

The organization recognizes Economic Dependence Risk due to the fact that **88%** (93% - 2024) of its revenue is derived from public funding provided by the City of Toronto, the Province of Ontario, and the Government of Canada. However, this reliance is being actively addressed through a diversification strategy aimed at reducing dependency and strengthening financial resilience.

Key initiatives include:

- Expanding service offerings to other institutions, generating additional revenue streams.
- Building partnerships with private sector organizations and Anglophone institutions, broadening our network and funding base.
- Securing additional federal funding, which further diversifies our financial portfolio and reinforces long-term sustainability.

This strategic approach demonstrates the commitment to financial independence and stability, ensuring we remain a strong, reliable partner for all funders.

5. Government Assistance

Through various levels of governments, support is provided to the organization for its program delivery. These amounts are included in revenue as they become receivable. For 2025, the organization received **\$1,100,705** (2024 - \$890,323).

6. Government Remittances Payable

Government remittances outstanding at the end of the fiscal year were **\$6,450.25** (2024 - \$4,297.11).

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7. Accounts Receivable

	<u>2025</u>	<u>2024</u>
	\$	\$
Patrimoine Canadien - Multiculturalisme	2,100	34,648
Leo Charity	14,244	21,350
Taibu		19,700
Tropicana Community	6,194	
Ministry of Canadian Heritage - PDCLO		6,528
United Way - Cultural Competency CSSPF		5,535
Canadian Race Relations Foundation		2,000
HST rebate	56,953	62,375
	<u>79,491</u>	<u>152,136</u>

8. Deferred Revenue

Deferred revenue is comprised of the following:

	<u>2025</u>	<u>2024</u>
	\$	\$
Grant-City of Toronto [IKUEN]		31,819
Grant-Municipal funding	643,537	
	<u>643,537</u>	<u>31,819</u>

Continuity of deferred revenue for the year

Deferred revenue, beginning of year	31,819	25,661
<i>Add:</i> Cash received from grants	1,712,423	896,481
<i>Less:</i> Grant revenue recognized	(1,100,705)	(890,323)
Deferred revenue, end of year	<u>643,537</u>	<u>31,819</u>

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9. Lease Commitment

The commitment of the organization under lease agreement for its premises expiring in April 2028 and February 2030 aggregates to \$3,800,028. The annual lease payments over the next five years are as follows:

2026	\$728,158
2027	\$729,408
2028	\$766,673
2029	\$768,806
2030	\$806,983

10. Critical Judgement and Sources of Estimation Uncertainty

There were no critical judgements, apart from those involving estimations, which management has made in the process of applying the organization's accounting policies that have a significant effect on the amounts recognized in the financial statements.

These estimates and assumptions which have the most significant risk of causing a material adjustment to the carrying amounts of assets and liabilities are discuss below:

I. Useful lives of Capital Assets

Depreciation is provided so as to write down the respective assets to their estimated residual values over their expected useful lives and as such, the selection of the expected useful lives and the estimated residual values of the assets require the use of estimates and judgements. Details of the estimated useful lives are shown in Note 2c and 3.

The actual results may differ from the estimate.

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11. Grants and Other Revenue

	2025	2024
	\$	\$
City Of Toronto - Francophones R. Home	424,626	
City of Toronto - Black Racialized Housing	369,364	369,364
Canada Federal Government - Canadian Heritage - PDCLO	123,600	73,440
City of Toronto - IKUEN	79,549	76,342
United Way of Greater Toronto - Cultural Competency CSSPF	66,464	66,464
City of Toronto - Investing In the Neighborhood	25,042	13,395
United Way - Champions	6,075	
City of Toronto - Conversation about rascism	5,985	5,000
Canada Federal Government - Canadian Heritage - Multiculturalism		122,957
United Way of Greater Toronto - Community Services Recovery Fund		97,700
City of Toronto - Black-Mandated Funding Framework Pilot		30,000
Canada Federal Government - ESDC - Black Community Capital Fund		25,661
United Way of Greater Toronto - African Resettlement Emergency Fund		10,000
Government Grants	1,100,705	890,323
	2025	2024
	\$	\$
Delta Family Resource Centre	68,000	
Tropicana Community Services	30,969	
Race Relations Foundation	10,000	10,000
AEFO	7,500	5,000
Black Opportunity Fund	5,000	
College Boreal	5,000	5,000
Cite Collegiale	5,000	2,500
Taibu	1,148	20,200
Sterling Group Inc.	1,000	
Black Creek Community Centre - Safe Mental Health		25,000
Miscellaneous	11,007	4,823
Other	144,624	72,523

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12. Program Expenses

	2025	2024
	\$	\$
Program salaries	384,332	364,214
Program premises rental	54,058	
Program activities and services	500,956	428,102
	939,346	792,316

L’Agapanthe – Transition Home of La Passerelle-I.D.E.

One of the most significant milestones of the year was the opening of **L’Agapanthe, Toronto’s first Francophone transition home** dedicated to Black and racialized refugees and immigrants. This project, born out of an urgent community need, provides a safe, caring, and inclusive space to support their transition and integration in Canada.

Since its opening, **more than 40 Francophone residents of African descent** have found refuge, housing, and guidance at L’Agapanthe. They benefit from psychosocial support, integration workshops, and assistance toward permanent housing and independent living.

This initiative—made possible through **funding from the City of Toronto**—illustrates our ongoing commitment to filling service gaps and offering a tangible response to the urgent needs of Black and racialized Francophone families.

Stabilizing, Nourishing, and Empowering Our Community

La Passerelle-I.D.E. works on multiple fronts to meet essential needs while promoting long-term autonomy:

- **Housing:** each year, we assist and stabilize **over 20 Black and racialized Francophone clients** in securing affordable, long-term housing. We also provide practical tools to help them **maintain housing stability**, including budgeting support, tenant rights education, and guidance in landlord relations.
- **Food Security:** through our **food voucher program**, **over 500 clients** receive grocery vouchers each year to help meet their urgent and essential food needs. This program relieves financial stress while ensuring dignity and wellbeing for marginalized families.

Notes to the Financial Statements

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12. Program Expenses (continued)

Stabilizing, Nourishing, and Empowering Our Community (continued)

- **Cultural Competency:** our **cultural competency training workshops** reach **over 300 clients annually**, providing them with a deeper understanding of Canadian social and professional norms. These sessions—recognized as a **flagship model** of integration—are completed with a certificate of achievement.

- **Employment and Personal Development:** across all programs, **over 60% of participants** find employment or engage in personal development activities that strengthen their social and economic inclusion. These results demonstrate our holistic approach: addressing **both immediate needs and long-term empowerment**.

Resolutions – “Overcoming Racism Together”: Beyond direct support, **La Passerelle-I.D.E.** plays a **leadership role** in addressing systemic racism experienced by Black and racialized Francophone communities. Each year, the **Resolutions Conference – Overcoming Racism Together** gathers **more than 500 leaders, decision-makers, researchers, and institutional representatives** to develop **concrete recommendations** that inform public policy, transform practices, and advance racial equity. After a successful inaugural edition in **Ottawa in 2023** and a second in **Toronto in 2024**, the next conference will be held in **Sudbury in 2026**, further establishing Resolutions as a national platform for social justice and inclusion. www.passerelle-ide.com/resolutions

Facing a Challenging Context: The year 2025–2026 is expected to be particularly difficult for Ontario’s Black and racialized Francophone community.

Key challenges persist:

- **Housing:** rents remain prohibitively high, making affordable housing a daily struggle;

Please [click here to watch the video](#) for our housing testimonies.

- **Food security:** the rising cost of living forces many families to choose between housing and food;

- **Employment:** economic forecasts and the anticipated 2026 recession threaten job stability;

- **Refugees:** the growing number of Black and racialized Francophone refugees continues to strain underfunded community services.

In response, **La Passerelle-I.D.E.** continues to innovate, collaborate, and act with determination to strengthen community resilience.

Every transformed life, every success story, every voice amplified reaffirms our conviction: together, we can turn vulnerability into strength and exclusion into active participation.

Notes to the Financial Statements

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12. Program Expenses (continued)

True to its mission of supporting the inclusion and prosperity of Black and racialized Francophones, **La Passerelle-I.D.E.** remains a vital pillar for refugee and immigrant Francophone families seeking stability, dignity, and a new beginning in Canada. No matter how challenging the times, **La Passerelle-I.D.E. will always be there** to guide, support, and restore hope to those who need it most.

Our Gratitude

We extend our heartfelt gratitude to our **funders, partners, and community** for their continued trust and support. Thanks to their commitment, every dollar invested has translated into **real impact — tangible assistance, renewed stability, and transformed lives.**

The stories featured in this Annual Report bear witness to the **resilience, perseverance, and hope** of those we serve. **With a spirit of “everything is possible,” La Passerelle-I.D.E. remains a beacon of hope, justice, and action for the future of Black and racialized Francophones in Canada.**

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13. Expense by Object

	2025	2024
	\$	\$
Advertising and promotion	3,248	2,868
Amortization	25,410	18,914
Bank charges	2,165	1,465
Consulting fees	126,412	166,581
Housing support	89,594	51,671
Insurance	13,657	12,184
Office	147,965	111,449
Professional fees	37,696	309,326
Rent	228,520	164,345
Repairs and maintenance	7,115	3,522
Salaries and benefits	422,901	400,764
Training	51,404	27,059
Travel and transportation	51,113	39,576
Utilities	19,837	15,872
	1,227,037	1,325,596
